## School Grade Action Plan 2018-2019



## SARASOTA MILITARY ACADEMY

## Sarasota Military Academy

 School Grade Action Plan 2018-2019Sarasota Military Academy received its first school grade as a combined charter for the 2017-2018 academic year. The combined middle and high school programs resulted in a "B" grade with a total of 650 points in 11 components. This calculated to be a $59 \%$, slightly under an "A" grade by $3 \%$ and a $5 \%$ increase from the 2017-18 school grade when both program levels received a "C". A detailed breakout of state assessment history for both campuses is included on page two. Using the Sarasota School District's dashboard tool, this summary data also drills down by grade level to assist with school improvement planning. The green shaded areas represent combined scores used to calculate this year's school grade. The yellow shaded areas are averages of each campus's scores in previous years to provide a projected trend as a combined school.

A review of our data indicates that our greatest area of need falls within the English Language Arts components. Although the combined scores indicate $43 \%$ student proficiency, a breakdown by grade level shows only $29 \%$ proficiency for growth at the high school level for students in the lowest quartile. This is also the lowest ELA component at the middle school level at $51 \%$ despite an 11 point gain from the previous year. Additional areas of concern include the "Acceleration" components for both campuses. The middle school acceleration component focuses on math and requires "tracking" students into higher level courses in order to increase enrollment in high school level math courses by 8th grade. The plan developed last year has shown success with a 13\% increase in this component from the previous year. The high school's college and career acceleration component is also identified as an area needing improvement with a repeating score of $34 \%$ for the past two years. The leadership team has implemented a plan to ensure student readiness for rigorous courses through the expansion of preparation courses in ninth and tenth grades.

The Academy continues to show strength in its Social Studies Achievement components at both the high school and middle school levels. Transitioning the Civics course two years ago from 7th to 8th grade resulted in a skipped EOC assessment for Civics in 2017. However, there is a 5 -point increase when comparing scores from the 2018 data with 2016. The high school U.S. History EOC assessment scores have demonstrated consistent proficiency at $75 \%$ for the last two years. Success in this area is attributed to the highly engaging learning and collaboration across the curriculum and reinforcement through JROTC and military studies. Additionally, the middle school has incorporated a program, The Inspire Project, developed by teacher-of-the-year, Dr. Todd Brown, to provide students with opportunities to interact with celebrities and leaders in various fields who share how they have applied their learning strategies to create real-world success.

Finally, the school takes advantage of diversity through its language acquisition curriculum and overall International Baccalaureate Programmes which provide for collaborative interdisciplinary units and global contexts to develop shared understanding of our world. This pedagogy also includes larger concepts for students to explore issues within and across disciplines. Supporting the development of social, thinking, research, communication, and selfmanagement skills for all learners, teachers use approaches to teaching and learning to explicitly teach the skills needed for students to apply knowledge in new contexts. Understanding the diversity of our students provides teachers with a rich cultural setting to integrate these strategies and provide a more holistic and engaging learning experience.

| Component | 2015 | 2016 | 2017 | 2018 | Diff |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ELA Achievement (6-8) | 63 | 60 | 60 | 65 | 5 |
| ELA Achievement (9-12) | 63 | 59 | 56 | 47 | -9 |
| ELA Achievement Combined | 63 | 60 | 58 | 57 | -1 |
| ELA Learning Gains (6-8) | N/A | 51 | 52 | 61 | 9 |
| ELA Learning Gains (9-12) | N/A | 51 | 53 | 42 | -11 |
| ELA Learning Gains Combined | N/A | 51 | 53 | 54 | 1 |
| ELA Learning Gains - Lowest 25\% (6-8) | N/A | 41 | 40 | 51 | 11 |
| ELA Learning Gains - Lowest 25\% (9-12) | N/A | 38 | 52 | 29 | -23 |
| ELA Learning Gains - Lowest 25\% Combined | N/A | 40 | 46 | 43 | -3 |
| Math Achievement (6-8) | 64 | 71 | 67 | 73 | 6 |
| Math Achievement (9-12) | 46 | 43 | 42 | 53 | 11 |
| Math Achievement Combined | 55 | 57 | 55 | 66 | 11 |
| Mathematics Learning Gains (6-8) | N/A | 68 | 57 | 65 | 8 |
| Mathematics Learning Gains (9-12) | N/A | 27 | 30 | 44 | 14 |
| Mathematics Learning Gains Combined | N/A | 48 | 44 | 58 | 14 |
| Mathematics Learning Gains - Lowest 25\% (6-8) | N/A | 65 | 50 | 65 | 15 |
| Mathematics Learning Gains - Lowest 25\% (9-12) | N/A | 30 | 29 | 41 | 12 |
| Mathematics Learning Gains - Lowest 25\% Combined | N/A | 48 | 40 | 50 | 10 |
| Science Achievement (6-8) | 57 | 51 | 57 | 55 | -2 |
| Science Achievement (9-12) | 80 | 65 | 60 | 63 | 3 |
| Science Achievement Combined | 69 | 58 | 59 | 60 | 1 |
| Social Studies Achievement (6-8) | 78 | 77 | N/A | 82 | 5 |
| Social Studies Achievement (9-12) | 77 | 73 | 75 | 75 | 0 |
| Social Student Achievement Combined | 78 | 75 | 75 | 78 | 3 |
| Middle School Acceleration | 34 | 42 | 40 | 53 | 13 |
| Graduation Rate (Previous Year) | 94 | 94 | 94 | 97 | 3 |
| College \& Career Acceleration (Previous Year) | 35 | 47 | 34 | 34 | 0 |
|  |  |  |  |  |  |
| TOTAL Combined Points: | -- | -- | 598 | 650 | 52 |
| TOTAL Percent: |  |  | 54\% | 59\% |  |
| GRADE Combined: | -- | -- | C | B |  |
| TOTAL Points (6-8) | 296 | 526 | 423 | 570 | 70 |
| TOTAL \% (6-8) | 59\% | 58\% | 53\% | 63\% |  |
| GRADE (6-8) | B | B | C | A |  |
| TOTAL Points (9-12) | 395 | 527 | 525 | 525 | 0 |
| TOTAL \% (9-12) | 66\% | 53\% | 53\% | 53\% |  |
| GRADE (9-12) | A | C | C | C |  |

## English Language Arts

By the year 2019, SMA has a goal of raising English Language Arts achievement by a minimum of a $5 \%$ increase for all students when less than $70 \%$ are currently demonstrating: a) proficiency (levels $3,4 \& 5$ ) and b) an annual learning gain on the FSA ELA Assessment. There will also be a minimum of $5 \%$ point increase in the number of students demonstrating a learning gain in the lowest quartile.

| Component | 2018 \% RCVD | 2019 \% GOAL |
| :---: | :---: | :---: |
| ELA Achievement | 57 | 62 |
| ELA Learning Gains | 54 | 59 |
| ELA Learning Gains Lowest 25\% | 43 | 48 |

Primary Focus: The overall component for the ELA lowest 25\% learning gains decreased from $46 \%$ to $43 \%$ revealing a negative growth. Our intended outcome is to improve the ELA lowest $25 \%$ Learning Gains by $5 \%$ yearly until District/State goals are achieved.

Action Step: Implementation will include curricular alignment from Intensive Language Arts (ILA) and the Florida State ELA standards, coaching/modeling/feedback through PODs to implement MTSS strategies in the ILA classroom, and benchmark and progress monitoring through iReady and USATestPrep.

## Mathematics

By the year 2019, SMA has a goal of raising mathematics achievement by a minimum of a 4\% point increase for all students when less than $70 \%$ are currently demonstrating: a) proficiency (levels $3,4 \& 5$ ) and b) an annual learning gain on the FSA Mathematics Assessment. There will also be a minimum of $4 \%$ point increase in the number of students demonstrating a learning gain in the lowest quartile.

| Component | $\mathbf{2 0 1 8}$ \% RCVD | $\mathbf{2 0 1 9}$ \% GOAL |
| :---: | :---: | :---: |
| Overall Math Achievement | 66 | 70 |
| Overall Math Learning Gains | 58 | 62 |
| Overall Math Learning Gains Lowest 25\% | 50 | 54 |

Primary Focus: Our math achievement is below the district average in Algebra EOC, Geometry EOC, and 6th and 7th grade FSA scores. Our intended outcome for math:

- Raise the Algebra EOC $4 \%$ from $60 \%$ to $64 \%$,
- Raise the Geometry EOC $4 \%$ from $59 \%$ to $63 \%$
- Raise the 6th-grade FSA $4 \%$ from $64 \%$ to $68 \%$
- Raise 7th-grade FSA 4\% from 72\% to 76\%.

Action Step: Implementation of professional development and curriculum development vertically aligning from 6th grade through High School Algebra and Geometry to the Florida state math standards, coaching/modeling/feedback through PODs to implement MTSS strategies in the classroom, and use benchmark and progress monitoring through iReady and USATestPrep.

## Middle School Acceleration

By the year 2019, SMA Prep's goal is to raise the Middle School Acceleration component by a minimum of $10 \%$. In order to increase points in this area, the number of "eligible" students must be enrolled in accelerated classes such as Algebra 1 and Geometry, and then pass the End-of-Course exam with a level 3 or higher. SMA Prep had a $100 \%$ passing rate for participants in accelerated classes in 2017-18 and surpassed 10\% goal increase by an additional 3\%, raising the total to $53 \%$. Using this same strategy, the SCSD dashboard indicates a potential $68 \%$ score for this component assuming $100 \%$ passing rate and no changes in enrollment.

| Component | 2017\% RCVD | 2018 \% RCVD | 2019 \% GOAL |
| :---: | :---: | :---: | :---: |
| MS Acceleration | 40 | 53 | 63 |


| Predicted Categories | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |
| :---: | :---: | :---: | :---: | :---: |
| Algebra I (7th grade) | 17 | 22 | 25 | 25 |
| Algebra I (8th grade) | 47 | 62 | 80 | 80 |
| Geometry | 8 | 18 | 25 | 25 |
| Eligible 8th Grade Students | 120 | 126 | 135 | 135 |
| Accelerated Score | $53 \%$ | $63 \%$ (goal) <br> $68 \%$ (est) | $75 \%$ | $80 \%$ |
| 6th Grade Advanced Math | 66 | 89 | 110 | 110 |
| 7th Grade Advanced Math | 45 | 77 | 90 | 90 |

## College and Career Acceleration

By the year 2019, SMA's goal is to raise the Collage and Career Acceleration component by a minimum of $5 \%$ points from $34 \%$ to $39 \%$. In order to increase points in this area, we will increase cadet readiness for rigorous college preparation courses such as Honors, Advanced Placement and International Baccalaureate. This includes increased course requirements such as Pre-IB Inquiry Skills and Environmental Science for 9th grade, Applied Communications for 10th-11th grade students on self-proclaimed career track, career acceleration courses offering certifications in Technology and Physical Education, and highly rigorous course offerings expanding AP and IB to include AP World Languages and IB Marine Biology.

| Component | 2017\% RCVD | 2018 \% RCVD | 2019 \% GOAL |
| :---: | :---: | :---: | :---: |
| College and Career Acceleration | 34 | 34 | $39 \%$ |

## Science

By the year 2019, SMA has a goal of raising science achievement at the 8th grade level by a minimum of a $4 \%$ point increase from $55 \%$ demonstrating proficiency (levels $3,4 \& 5$ ) to $59 \%$. Three new teachers have been hired over a $1 \frac{1}{2}$ year period and are working closely with a new department chair to build student engagement and collaboration.

## Achievement Gap

Our goal is to focus on learning gains and the growth of each learner through progress monitoring, formative assessments, growth mindset, and helping students understand their learning process. The ESOL student population has increased from $20 \%$ in 2017 to $26 \%$ in 2019 on the middle school campus. This trend is reflected at the high school as well with an ELL student population of $15 \%$ in 2017 increasing to 22\% in 2019.

|  |  | ELA Learning Gains | ELA Learning Gains of the Lowest 25\% | MATH <br> Achieve ment | MATH Learning Gains | MATH of the Lowest 25\% | Science <br> Achieve ment | Social <br> Studies <br> Achieve <br> ment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6-8 White | 74 | 66 | 53 | 80 | 70 | 59 | 63 | 88 |
| 6-8 Hispanic | 50 | 56 | 57 | 59 | 58 | 52 | 35 | 67 |
| Achievement Gap | 24 | 10 | -4 | 21 | 12 | 7 | 28 | 21 |
|  |  |  |  |  |  | . |  |  |
| 9-12 White | 58 | 45 | 32 | 65 | 52 | 52 | 73 | 78 |
| 9-12 Hispanic | 30 | 39 | 30 | 34 | 32 | 22 | 46 | 66 |
| Achievement Gap | 28 | 6 | 2 | 31 | 20 | 30 | 27 | 12 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  | ELA Learning Gains | ELA <br> Learning <br> Gains of <br> the <br> Lowest <br> $25 \%$ | MATH <br> Achieve ment | MATH Learning Gains | MATH of the Lowest 25\% | Science <br> Achieve ment | Social <br> Studies <br> Achieve <br> ment |
| 6-8 Non-ELL | 68 | 62 | 51 | 76 | 67 | 54 | 56 | 83 |
| 6-8ELL | 16 | 53 | 56 | 27 | 50 | 62 | 0 | 0 |
| Achievement Gap | 52 | 9 | -5 | 49 | 17 | -8 | 56 | 83 |
|  |  |  |  |  |  |  |  |  |
| 9-12 Non-ELL | 50 | 43 | 30 | 57 | 46 | 40 | 65 | 74 |
| 9-12 ELL | 7 | 30 | 25 | 12 | 27 | 45 | 36 | 0 |
| Achievement Gap | 43 | 13 | 5 | 45 | 19 | -5 | 29 | 74 |

## Summary

The plan for the 2018-19 school year is to continue developing our Academy's culture of learning by providing a safe and engaging school environment that supports strong values, relationships, and diversity. Using this as the foundation for our school improvement planning, our goal is to raise our school grade from a " $B$ " to an " $A$ ". An additional 27 points are needed to meet the minimal $62 \%$ to achieve an " $A$ ". Meeting our goals for each of the components outlined in the plan would result in an additional 46 points, well over our minimum point requirement.

- Three ELA components - 15 points
- Three math components - 12 points
- Middle school acceleration - 10 points
- College and career acceleration - 5 points
- Sciences - 4 points

Achieving our goal of becoming an " A " school can be accomplished through the strategies outlined in this school grade action plan. Additionally, our Academy is focused on addressing the achievement gap noted with our growing population of ELL students. We see opportunities to address this challenge by modeling inclusion and supporting our teachers' efforts to promote cultural activities and awareness in their classroom and throughout our school community. Through our Academy's International Baccalaureate Programmes, we will continue to develop practices that align with the global contexts included with each lesson and create interdisciplinary units to help our students connect and apply learning. By supporting a vision that honors the diversity of all learners and promotes authentic learning experiences, we will continue to raise student achievement and develop a school community that is built on a foundation of equity and respect.

## Implementation and Impact of 2017-2018 School Grade Action Plan

## SMA Prep Goals and Action Plan

## Mathematics:

By the year 2018, SMA Prep has a goal of raising mathematics achievement by a minimum of a $4 \%$ point increase for all students when less than $70 \%$ are currently demonstrating: a) proficiency (levels $3,4 \& 5$ ) and b) an annual learning gain on the FSA Mathematics Assessment. There will also be a minimum of $4 \%$ point increase in the number of students demonstrating a learning gain in the lowest quartile.

| Component | 2018 \% <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| Math Achievement | 71 | 73 |
| Math Learning Gains | 61 | 65 |
| Math Learning Gains Lowest 25\% | 54 | 65 |

## English Language Arts:

By the year 2018, SMA Prep has a goal of raising English Language Arts achievement by a minimum of a $4 \%$ point increase for all students when less than $70 \%$ are currently demonstrating: a) proficiency (levels $3,4 \& 5$ ) and b) an annual learning gain on the FSA ELA Assessment. There will also be a minimum of $4 \%$ point increase in the number of students demonstrating a learning gain in the lowest quartile.

| Component | $\mathbf{2 0 1 8} \%$ <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| ELA Achievement | 64 | 65 |
| ELA Learning Gains | 56 | 61 |
| ELA Learning Gains Lowest 25\% | 44 | 51 |

## Middle School Acceleration

By the year 2018, SMA Prep's goal is to raise the Middle School Acceleration component by a minimum of $10 \%$ points. In order to increase points in this area, the number of "eligible" students must be enrolled in accelerated classes such as Algebra 1 and Geometry, and then pass the End-of-Course exam with a level 3 or higher. Although SMA Prep had a 100\% passing rate for participants in accelerated classes in 2016-17, there were a lower number of "eligible" students enrolled in those courses.

| Component | 2018 \% <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| MS Acceleration | 50 | 53 |

## SMA High School Goals and Action Plan

Sarasota Military Academy High School received a " $C$ " grade with 525 points out of 1,000 in the 2016-17 school year. This calculated to be $53 \%$ of total points earned which was $1 \%$ away from a "B" grade. A review of our data indicates that two areas contributed greatly to the school grade. The first is the college and career acceleration component decreased significantly by 17 points. In order to show improvement in this area, an increase in enrollment for advanced courses is necessary in addition to earning a "passing" score as well as appropriate placement of students in classes. Science is the second component which decreased by 5 points. There is a renewed focus on team planning and professional development in this area. Our state assessments have shown a decline in our math components with a $30 \%$ in overall learning gains and only $29 \%$ in gains for the lowest quartile. Reorganization of math progression has taken place as well as implementation of USA Test Prep Software and tutoring with the National Honor Society.

| Component | $\mathbf{2 0 1 8} \%$ <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| ELA Achievement | 61 | 47 |
| ELA Learning Gains | 57 | 42 |
| ELA Learning Gains Lowest 25\% | 56 | 29 |


| Component | $\mathbf{2 0 1 8} \%$ <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| Math Achievement | 50 | 53 |
| Math Learning Gains | 35 | 44 |
| Math Learning Gains Lowest <br> 25\% | 35 | 41 |


| Component | 2018 \% <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| Science | 65 | 63 |


| Component | 2018 \% <br> GOAL | 2018 \% <br> ACTUAL |
| :---: | :---: | :---: |
| Acceleration | 47 | 34 |

